



**RISK
ADVISORY
SERVICES**

Risk Advisory Services

When crisis and disruption define the market, governance becomes your competitive advantage.

Today's organisations face unprecedented complexity. From cyber threats, digital transformation, and regulatory scrutiny to climate-related risks, governance and risk management are firmly on the board and audit committee agenda.

Our Risk Advisory Services suite includes:



Governance, Risk and Compliance



Internal Audit



Forensic Advisory



ESG and Sustainability Services



Technology Advisory



Software Solutions



Cyber Security & Data Privacy



Governance, Risk and Compliance

BDO's Governance, Risk and Compliance (GRC) services deliver a structured, on-demand approach tailored to your organisation's culture, people, and values. We help you strike the right balance between risk and opportunity through:

- ▶ **Risk Identification & Mitigation:** Proactive strategies to manage operational, financial, and regulatory risks.
- ▶ **Governance & Compliance Reviews:** Ensure alignment with legislation and best practices that build trust with regulators, investors, and stakeholders.
- ▶ **Continuous Monitoring & Auditing:** Reduce costs and strengthen resilience with timely remediation.

Our services:

- ▶ Corporate Governance & Board Effectiveness Reviews
- ▶ Enterprise Risk Management (ERM) Frameworks
- ▶ Regulatory & Legal Compliance Support
- ▶ Anti-Fraud & Internal Control Assessments
- ▶ Specialised Compliance Reviews (AMLA, ISO 37001, SOX 404, Basel II)
- ▶ Continuous Controls Monitoring



Internal Audit

Internal Audit remains a cornerstone of strong governance, providing assurance that your organisation's risk, control, and governance processes are effective and robust.

At BDO, we go beyond financial statements to strengthen compliance that supports sustainable performance. Our assurance maps help you understand your risk profile, identify control gaps, and align audit priorities with strategic objectives. We monitor emerging risks to ensure your audit plans remain relevant and responsive.

Our services:

- ▶ **Strategic Partnering and Co-Sourcing**
 - Maximise resources through a flexible model that combines your in-house capabilities with BDO's internal audit expertise.
 - We help you build and manage a world-class, risk-oriented function aligned to your objectives.
- ▶ **Outsourcing**
 - Access BDO's pool of experienced audit, risk, and governance professionals.
 - Our tailored outsourcing solutions provide independent, objective assurance and strengthen your governance framework.
- ▶ **Quality Assurance Review (QAR)**
 - Enhance performance and compliance of your internal audit function through BDO's established QAR framework to improve quality, consistency, and alignment with leading industry practices.
 - We provide insights that elevate the internal audit function into a trusted, value-adding advisor to the board and management.

Whether your organisation already has an internal audit department or is establishing one for the first time, BDO works collaboratively with you to design, implement, and sustain your internal audit framework.



Forensic Advisory

BDO brings agility, credibility, and experience to every engagement. Our multidisciplinary team combines deep investigative expertise, advanced technology, and a robust understanding of regulatory requirements to help you prevent, detect, and respond to financial crime, misconduct, and disputes with precision and discretion.

We harness process knowledge, perform complex data analytics and computations, and apply our innovation to support clients through crisis, controversy and litigation.

Our services:

- ▶ **Corporate Investigations**
Conduct impartial investigations into misconduct or grievances, delivering objective findings and practical recommendations
- ▶ **Expert Witness & Dispute Advisory**
Provide independent financial analysis and testimony in complex disputes and litigation
- ▶ **Forensic Technology**
Uncover and analyse digital evidence, conduct data forensics, and monitor for fraud using advanced analytics and tools
- ▶ **Fraud Risk Monitoring & Investigations**
Detect, investigate, and mitigate fraud through proactive monitoring and rapid-response investigations
- ▶ **Regulatory Compliance**
Assess and implement AML and anti-corruption controls to stay ahead of evolving regulations
- ▶ **Anti-Bribery & Corruption (ABC)**
Strengthen governance and compliance with regulations and best practices through framework reviews, risk assessments, training, and benchmarking.
- ▶ **BDO EthicsLine**
A secure, independent whistleblowing platform for confidential reporting, fostering transparency and accountability.

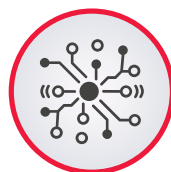


ESG and Sustainability Services

The evolving sustainability landscape calls for ESG to be more than just compliance — it's a strategic driver of business value. BDO's ESG solutions are designed to support clients across all maturity levels. We focus on setting achievable goals that help advance your sustainability agenda at your own pace.

Our services:

- ▶ **Advisory & Strategy:**
Align business operations with ESG best practices to build resilience and contribute positively to society.
- ▶ **Reporting:**
Streamlined data collection and ensure compliance with Bursa, IFRS S1 & S2, and GRI reporting standards.
- ▶ **Assurance:**
Independent assurance to validate and enhance the credibility of ESG disclosures.
- ▶ **Climate Action:**
Strategic guidance and data-driven solutions for climate challenges, including GHG accounting, scenario analysis, and net zero pathways.
- ▶ **Supply Chain Control:**
Comprehensive assessment and optimisation of supply chains through ESG criteria to mitigate risks and build a sustainable business ecosystem.
- ▶ **Sustainable Finance:**
ESG and impact screening, due diligence, portfolio management, and exit readiness to guide responsible investments.



Technology Advisory

BDO helps organisations turn risk into resilience where we blend cyber security, compliance, and technology to unlock efficiency and growth. By aligning cyber resilience with technology-enabled efficiency, we support businesses to seize opportunities with confidence.

Our services:

- ▶ **IT Governance Consulting**
Design tailored frameworks, risk strategies, and data governance to strengthen decision-making.
- ▶ **Regulatory Audit & Attestation**
Ensure compliance with:
 - Bank Negara Malaysia's Risk Management in Technology (RMiT) Guidelines
 - Securities Commission's Technology Risk Management Guidelines
 - National Cyber Security Agency (NACSA)'s Cyber Security Act
 - WebTrust for Certification Authorities
- ▶ **Industry Standards Consulting & Assurance**
Advisory on standards conformance and readiness for reporting and certification
- ▶ **Digital Transformation Consulting**
Strategic guidance to ensure digital initiatives are aligned with business objectives
- ▶ **IT Project Management**
Independent oversight to support effective and controlled technology implementation





Software Solutions

► BDO CashVue AP & AR Automation

A solution that optimises your working capital by automating accounts payable and receivable workflows.

- a. **Simplify invoice intake from any channel:** Multi-format automation streamlines invoice handling for faster, more efficient processing
- b. **Enhance accuracy, compliance, and transparency:** Automated 3-way matching and SLA tracking deliver timely payments with audit visibility
- c. **Empower data-driven decisions:** Real-time dashboards and predictive analytics help you forecast cash flow and act with confidence
- d. **Enable seamless operations:** Automate reconciliations, follow-ups, and credit management to reduce manual work and minimise financial risk

► BDO e-Invoice Middleware

Available in Premium, Lite, and Managed models — our Middleware solution adapts to your business needs.

- a. **Seamless integration:** Connect your ERP systems with the Inland Revenue Board of Malaysia
- b. **Compliance made simple:** Automated validation and secure delivery in line with evolving regulations.
- c. **Future-ready:** A scalable solution for businesses of all sizes to streamline your e-Invoicing process.

► Microsoft Solutions

As a certified Microsoft Solutions Partner, we deliver integrated solutions across the Microsoft ecosystem, designed to work together seamlessly and scale with your business.






- a. **Microsoft 365:** Unlock AI-powered productivity with Copilot and AI Agents embedded into everyday business applications.
- b. **MS Dynamics:** Modern ERP and CRM solutions that connect finance, operations and customer engagement across businesses.
- c. **MS Power Automate:** Transform repetitive tasks into intelligent workflows that improve speed, consistency and operational efficiency.
- d. **MS Azure:** Secure, scalable cloud infrastructure enabling data, analytics, AI and next-generation digital operations.



Cyber Security & Data Privacy

As cyber and privacy become business trust issues, BDO helps organisations move from pressure to resilience—enabling compliance with evolving requirements, protecting critical assets, preparing for incidents and building confidence among boards, regulators, auditors, customers and investors.

Start with what matters most today, and scale into deeper capabilities over time:

Your Priority	How We Help You Get There
 Comply <i>Regulatory Readiness Suite</i> ► Meet regulatory, sector and audit requirements.	Cyber Security Act, PDPA, BNM RMI, SC GTRM, ISO 27001, DPO, audit evidence.
 Protect <i>Critical Asset Protection Suite</i> ► Secure critical systems, data, users and vendors.	VA/PT, attack surface, IAM, cloud, critical systems, third-party risk.
 Respond <i>Cyber Incident & Breach Readiness Suite</i> ► Prepare for incidents, breach notification and recovery.	IR plans, breach playbooks, ransomware readiness, tabletop, response retainer.
 Assure <i>Resilience Assurance Suite</i> ► Give stakeholders confidence.	Maturity assessment, board reporting, evidence pack, continuous assurance.
 Transform <i>Bespoke Transformation Programme</i> ► Build long-term resilience capability.	Operating model, governance, privacy transformation, technical uplift, PMO, assurance.

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